

**NENE PARK TRUST**

(A Company Limited by Guarantee  
and not having a Share Capital)

**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**Year ended 31 January 2009**

# **NENE PARK TRUST**

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<b>CONTENTS</b>	<b>Page</b>
Schedule of Information	1 - 2
Report of the Board of Management	3 - 11
Report of the Auditors	12
Statement of Financial Activities	13 - 14
Balance Sheet	15
Cash Flow Statement	16
Notes to the Accounts	17 - 27

# **NENE PARK TRUST**

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## **SCHEDULE OF INFORMATION**

### **MEMBERS OF THE BOARD OF MANAGEMENT AND THEIR NOMINATING BODIES**

Mr P R Hutton OBE (Chairman)	Bishop of Peterborough
Mr D E Bath (Vice Chairman)	Royal Town Planning Institute
Mr R J Arnold	The Law Society
Canon M Davies	Board of Management
Dr M J Dixon	Department of Land Economy of the University of Cambridge
Mr T F Hadoke	Royal Institution of Chartered Surveyors
Mr J C Marsden	Peterborough City Council
Mr L W McGuire	Cambridgeshire County Council (to 4 February 2008)
Mr A R Morris	Cambridgeshire County Council (from 4 February 2008)
Sir Philip Naylor-Leyland Bt	Lord Lieutenant of Cambridgeshire
Mrs C Cairns	Natural England
Mr G R Ridgway	Peterborough City Council
Mr K Sharp	Peterborough City Council

### **MEMBERS OF SUB-COMMITTEES**

#### **Investment Sub-Committee**

Mr P R Hutton OBE	(Chairman)
Mr R J Arnold	
Sir Philip Naylor-Leyland Bt	(from 12 June 2008)
Mr J H McCulloch	(Chief Executive) (from 12 June 2008)
Mr A Plummer	(Accountant)

#### **Remuneration Sub-Committee**

Mr P R Hutton OBE	(Chairman)
Mr D E Bath	
Mr L W McGuire	(to 4 February 2008)
Mr A R Morris	(from 4 February 2008)

#### **Endowment Matters Sub-Committee**

Mr P R Hutton OBE	(Chairman)
Mr T F Hadoke	
Mr J H McCulloch	(Chief Executive) (from 12 June 2008)
Mr A Plummer	(Accountant)

### **CHARITY REGISTRATION NUMBER**

800067

### **COMPANY REGISTRATION NUMBER**

2288607

## **NENE PARK TRUST**

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### **SCHEDULE OF INFORMATION (Contd.)**

<b>CHIEF EXECUTIVE:</b>	Mr J H McCulloch (from 15 March 2008)
<b>SECRETARY:</b>	Mr A Plummer (to 3 April 2008) Mr J H McCulloch (from 3 April 2008)
<b>PRINCIPAL AND REGISTERED OFFICE:</b>	Nene Park Trust Ham Farm House Ham Lane Peterborough PE2 5UU
<b>BANKERS:</b>	Lloyds TSB Bank plc Long Causeway Peterborough PE1 1XP
<b>ACCOUNTANTS:</b>	Mr A Plummer Nene Terrace Crowland Peterborough PE6 0LD
<b>AUDITORS:</b>	Stephenson Smart & Co Chartered Accountants Stephenson House 15 Church Walk Peterborough PE1 2TP
<b>INVESTMENT MANAGERS:</b>	Charles Stanley & Co Ltd 25 Luke Street London EC2A 4AR
<b>SOLICITORS:</b>	Greenwoods Solicitors LLP Monkstone House City Road Peterborough PE1 1JE
<b>SURVEYORS:</b>	Carter Jonas 43 Priestgate Peterborough PE1 1AR
<b>LAND AGENT:</b>	J A B Gresty MA MRICS Ryhall Heath Stamford PE9 4EF

### **REPORT OF THE BOARD OF MANAGEMENT YEAR ENDED 31 JANUARY 2009**

#### **Structure, Governance and Management**

Nene Park Trust is a company limited by guarantee and not having a share capital, number 2288607, incorporated under the Companies Act 1985 and governed by a Memorandum and Articles of Association as prescribed by the Act. It is a registered charity, number 800067. The Trust is a single company, without branches or associated trading companies.

It is controlled by the Board of Management, the members of which are both Trustees of the Charity and Directors for the purposes of the Companies Act. Members are nominated by a range of national and local institutions and individuals and appointed by the Board of Management. A list of the Members of the Board of Management and their nominating bodies at the date of this report and those who served during the year to 31 January 2009 is on page 1 above.

On joining the Board, new Board Members are briefed by the Chairman and Chief Executive on the Trust and Nene Park, their origins and development and current issues. This is complemented by an ongoing programme of briefing events for Board Members, and periodic reviews of the various aspects of the Trust's operation of Nene Park as part of an ongoing cycle of reviews of the Trust's strategic policies. Their particular responsibilities towards the Trust as Trustees is a continuing thread throughout.

During the year the Board gained two new members. Mrs C Cairns took over from Mrs C Pugsley-Hill as the appointee of Natural England and Mr A R Morris succeeded Mr L W McGuire on behalf of Cambridgeshire County Council.

The Chief Executive, who is also Company Secretary, is responsible to the Board of Management for the management of the Trust and the conduct of the Trust's business in accordance with policies and budgets set by the Board of Management. He is responsible for the day to day operation of the Trust within this framework and is authorised to act on behalf of the Trust on all matters other than those which by law are required to be decided by the Board of Management. Regular reports are made to the Board on the Trust's financial progress in relation to agreed budgets, its investments, property matters and operational matters; other matters requiring the approval of the Board or on which it needs to be briefed are reported as necessary.

Nene Park Trust is Trustee for the Charity "Endowment held in Connection with Nene Park", registered charity number 1085421.

Under the powers conferred by the Memorandum of Association, the Trust may invest in or upon such investments, securities or property as may be thought fit, subject nevertheless to such conditions (if any) and such consents (if any) as may for the time being be imposed or required by law. The power to appoint an investment manager with discretionary powers was conferred by the Charity Commissioners by an Order under Section 26, the Charities Act 1993.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Statement of Board of Management's Responsibilities**

In addition to the responsibilities placed on them by law as trustees, Company law requires the Board of Management to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Trust and the incoming resources and application of resources, including the net income or expenditure, of the Trust for the year. In preparing those financial statements, the Board of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards and statements of recommended practice have been followed; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Trust will continue in operation.

The Board of Management is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Trust and which enable them to ensure that the financial statements comply with the Companies Act 1985. The Board of Management is also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Objects and Nature of Activities**

The objects of the Trust are to provide for the public benefit a park and recreation ground for the inhabitants of Peterborough and visitors with the object of improving the conditions of life for such persons.

Nene Park comprises 695 hectares in the Trust's ownership, primarily on a 999 year lease, with a further 330 hectares to the west of Peterborough in the valley of the River Nene in other ownerships through which the Trust has access agreements for footpaths and bridleways. About a third of the Trust's land comprises the Country Park at Ferry Meadows, associated woodlands and other areas of informal open space. This is managed directly. Organised recreation and leisure activities operated by Trust tenants, including golf courses and the rowing course account for a further third. The remaining section is open countryside in agricultural use with a network of routes for walking and riding. Over a million visits are made each year to Nene Park, more than half of which are to Ferry Meadows.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Strategic Policy**

The Trust was established in 1988 when the intention of its founders was that it should carry out its objects in perpetuity. To begin to realise these intentions, the Trust adopted policies with a long-term view for the maintenance and development of the 695 hectares of land it owns in Nene Park in the context of the particular financial structure which was put in place by its founders. The funding structure provided no capital sum in respect of the liabilities the Trust took on for future repair, maintenance or replacement in Nene Park. Instead the founders sought to provide an annualised element in respect of those liabilities over a forty-year period as part of the income stream from properties in the Park and from an endowment of commercial property in the city placed in trust with Peterborough City Council. The expenditure in terms of major structures and infrastructure alone – bridges, buildings, roads etc – in the coming decades will be substantial, and to meet it equally substantial sums will need to be accumulated.

The Trust therefore established at an early stage and continues a policy of seeking to make adequate provision for future liabilities through maintaining its contributions to specific reserves. The provision in respect of buildings and infrastructure has been made on the basis of professional advice on the costs likely to arise. The Trust commissions studies periodically to update the cost base and to include additions which have been made and developments and adjusts the provisions in the light of them. It also seeks to provide for possible future developments and to safeguard its operational requirements. These provisions are held in the Trust's investment fund.

In parallel the Trust has sought through Investment Funds to reduce in the longer-term the Trust's over-dependence on income from property in Peterborough and this year marked the sale of the final tranche of endowed commercial property. Proceeds from this and previous sales are invested in a ring-fenced fund entitled "Endowment Held in Connection with Nene Park" and the income therefrom attributed to the Trust.

The investment aim of the General Investment Fund, a portfolio of equity and fixed interest investment, is to achieve in the longer term the capital growth needed to maintain the real value of reserves and to provide the basis for the income streams which will be needed in the future.

The aims, in order, for the Trust's investments are to:

- ensure the continuity of the Trust by providing it in the future with an income stream sufficient to protect it from falls in its other sources of income and inevitable increases in expenditure;
- ensure that the Trust will be able to meet the costs which will arise in the near and distant future from major repairs and renewals in the Park;
- maintain the real value of the Trust's reserves;
- maximise the benefit of income in excess of immediate requirements to enable the Trust to further develop its aims and objectives by the acquisition of property to extend Nene Park and the development of facilities and services in it.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Strategic Policy (contd.)**

This year has seen both significant realised and unrealised investment losses and investment policy is kept under review.

The year has also seen an enhanced and widened activity by the Trust in the promotion and development of many areas of its work, as part of the initial stages of a Trust Strategic Review.

#### **Risks**

The greatest risk identified by the Board of Management has been and is the future income of the Trust. Its overwhelming dependence – originally over 80% - on income from property in Peterborough, with little or no prospect of growth but with costs rising at least with inflation and possibly in real terms, raised the prospect of financial difficulties in the future. The policies outlined above of protecting the Trust's reserves and seeking over time to secure a greater income from investments have been framed to mitigate this risk. The switch of the endowment from property to investments was completed this year and replaced the prospect of flat or falling income with the possibility of real income growth in the future. The reduction in income that results in the short term and possible future scenarios in terms of inflation and returns were considered carefully before concluding that it offered the best prospect for the future, decades hence.

This year has witnessed a significant reduction in the value of the Trust's investment portfolio. Whilst income arising has as yet not reflected a similar reduction, nevertheless future financial planning and risk assessment now includes the potential for further losses.

The longer term effects of farm incomes on agricultural rents, and therefore the Trust's income, continues to be uncertain, although the trend has improved slightly in the last 12 months. Similarly, the performance and income of many of the Trusts commercial tenants through the current UK recession will require careful monitoring by the Trust and support where possible.

Risks to Trust property, personnel and the public are covered by insurance with reputable companies. The levels and nature of the risks to be insured against are reviewed by the Trust each year and periodically by external professional advisers. In common with many companies and organisations the Trust again faced a further increase in premiums this year on renewal.

A Health and Safety Consultant is retained to advise regularly on the Trust's procedures and practices and to ensure compliance with the wide range of regulations and law to which the Trust is subject due to the diverse nature of its activities in managing Nene Park. Following the recent appointment of a new Health and Safety Consultant, a fundamental review and update of health and safety arrangements at the Trust is currently taking place.

The Trust's Auditors review and advise annually on the Trust's financial systems.

### REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009

#### Review of transactions and financial position

The principal strategic financial management policy of the Trust is to seek to accumulate in the early years the appropriate level of reserves and supporting investments to secure financially the long-term future of Nene Park. The Trust will face substantial costs in maintaining and replacing the features and fabric of Nene Park over the coming years and must accumulate the means to meet them if normal operational expenditure is not to be severely compromised.

Two significant events have affected this year's results.

The first was the decision of the Board of Management that the Trust should take a more pro-active approach in terms of promotion and development of the Trust's activities both on a local, regional and national level with a resultant increase in Operating Expenditure. The second was the fall in value of the investment portfolio.

Results for this year showed Net Incoming Resources of £0.224m (last year £0.390m). Transfers to reserve funds designated for future maintenance and development of the Park amounted to £0.186m (£0.178m) and with the sale of the final property the endowed property repair fund (£0.178m) was transferred back into General Fund. After net transfers to reserves of £0.008m, realised losses on investments of £0.659m (losses £0.034m) and unrealised losses of £3.276m (losses £0.719m) the resultant deficit was £3.719m (£0.541m).

Total Income excluding investment gains amounted to £1.627m (£1.492m) of which £0.094m (£0.083m) arose from Trading and Operations, £0.632m (£0.561m) from Property, £0.010m (£0.043m) from Endowment and the balance of £0.891m (£0.805m) from Investments and Interest.

Total Expenditure amounted to £1.403m (£1.102m) of which £0.019m (£0.014m) related to Trading and Operations and £0.107m (£0.095m) to Depreciation. The balance of £1.277m (£0.993m) related to Staff, Equipment and Estate Administration and Maintenance and Running Costs.

The underlying surplus excluding investment losses but after transfers to reserves was £0.216m compared with the previous year's surplus of £0.212m.

Details of Reserve Funds are shown in note 14 to the accounts. Designated funds are reviewed regularly having regard to the expected useful life of individual assets to ensure adequate provision for future acquisitions, repair, maintenance and replacement of land and property, vehicles and plant. The value of all designated funds was fully covered by the Trust's investment holdings at the year-end.

The Trust investment policy is set out above. The fund is managed on a discretionary basis. The Trust has no basis and therefore no policy for restricting investments on ethical grounds.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Operational Review**

The work of the Trust falls effectively into three parts.

There is the business of managing a substantial mixed estate with many licensees and tenants, most of whom contribute to the diversity of opportunities and activities Nene Park offers its visitors or the management of some aspects of the landscape. Here, the Trust seeks to obtain the maximum benefit in pursuit of its objects. In some instances this may be purely financial benefit; in others it will be with more direct benefit to users of the park.

The Trust manages directly about a third of the area of Nene Park and has responsibilities as landlord for aspects of let land, for example trees in agricultural land. This work is essentially about maintaining, conserving and enhancing the traditional landscape and the areas to which the public has access for informal recreation.

Visitor related activities comprise the third part of the Trust's work. Well over half a million visits are made each year to the areas of Nene Park managed directly by the Trust (and more than a million overall). This part of the Trust's work is about enhancing visitors' enjoyment through ensuring a safe and pleasant visit with access to information, activities and events which increase their enjoyment and understanding of Nene Park and the things they see and experience in it. The aim is that all visitors enjoy a pleasurable experience in pleasant surroundings appropriate to one of the best quality country parks in the country.

The Strategic Policies which the Trust has adopted and worked within reflect all three aspects.

The Trust continued to work to improve the information available about Nene Park and the Trust, and to increase the amount and range of interpretative information available to visitors in a variety of forms. It continued to seek to upgrade facilities and fixtures when opportunities arose and to maintain them as required.

In fulfilling its particular role in the community the Trust maintained its aims to develop and sustain links with local groups sharing aims and interests with the Trust, and to advise and assist groups seeking to carry out projects in their own communities and neighbourhoods. It especially encourages greater use of Ferry Meadows Country Park by all sectors of society, particularly those which find use of the wider countryside inappropriate or inaccessible to them.

The Trust continued its policy of seeking to conserve the traditional landscape and to enhance it when opportunities arise, and to manage all landscape appropriate to its function and use with regard to creating and maintaining diversity for the interest of visitors and benefit of wildlife.

The Trust also pursued its management of woodlands according to good forestry and arboricultural practice, aiming to maintain and enhance the amenity use of them.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Operational Review (contd.)**

The Trust is urged in its governing document to seek to develop and extend the Park, and has determined to acquire land as opportunities arise to extend the area of Nene Park under the Trust's ownership or to complement its management of the Park.

The Trust recognises that its aims can only be achieved through its staff. It therefore ensures that through training, development and clear communication they are fully equipped to carry out their responsibilities and are able to contribute fully to the development of Nene Park, its services and activities.

#### **Progress during the year**

2008/09 was an extremely busy year for the Trust. Following the arrival of the Trust's new Chief Executive in March 2008, a fundamental review was initiated of all staff roles and responsibilities, followed by the consideration and agreement by the Board of a new staff structure to create three distinct teams - Operations, Visitor Services and Finance. The implementation of this new structure, including recruitment where necessary, and the agreement of new job descriptions and contracts with existing staff, was largely completed during the year, although some further work will be necessary in 2009/10.

As part of the staff review, improvements were introduced in the management and development of all Trust staff following an extensive consultation programme. This has included a new Trust-wide training programme in priority areas such as the use of IT applications, and the reintroduction of staff and senior management meetings. The changes have undoubtedly resulted in an improvement to staff morale and culture, but this will be assessed and developed further through a future Investors in People assessment.

The Trust's reputation and influence throughout Peterborough was enhanced through new participation in a number of City-wide working groups and strategies, and the initiation of regular information exchange meetings with key local stakeholders such as Peterborough City Council and Opportunity Peterborough.

Significant progress was made in improving promotion of the Trust's work through the launch of a new Trust magazine, *Parklife*, prominent adverts in a number of local publications, a re-branding of the Trust's logo, and increasing the events programme. In autumn 2008, a visitor survey was commissioned at Ferry Meadows to provide data on how the park is used and perceived, and areas for improvement. Many of the suggested improvements are already in development, and further items will be considered in a future long term strategic plan for Nene Park Trust.

The efficiency and organisation of work carried out directly on the Trust's estate was improved through a new work programming procedure, and the establishment of clear responsibilities within the operations team for the management and supervision of tasks.

Following reviews and evaluation by staff, a number of items of operational equipment were replaced and upgraded throughout the year, including staff uniforms, the two-way radio system and a new electronic lone worker safety device for staff.

### **REPORT OF THE BOARD OF MANAGEMENT (Contd.) YEAR ENDED 31 JANUARY 2009**

#### **Progress during the year (contd.)**

The ongoing programme of maintenance and renewal of estate infrastructure continued with path surfacing works at Ferry Meadows, external redecoration of the Watersports Centre and café building, and the Trust's offices and operational buildings at Ham Farm House.

The visitor experience at Ferry Meadows was also enhanced by the addition of a new boat trip service on Overton Lake, operated by a new tenant.

Finally, the Trust has continued to work closely with each of its tenants through regular meetings, offering support on projects and initiatives, and providing free advertising space in the Trust's magazine. Particular assistance was offered to the tenants of the Riding Centre and two Ferry Meadows cafés in the form of business consultancy funded by the Trust to identify joint improvements by the Trust and tenant.

#### **Key priorities for 2009/10**

The Trust has an extensive and ambitious set of priorities for 2009/10, based around a continued update on internal policies and procedures, improved promotion and presentation of the Trust's work, and initial work on a new long term Strategic Plan for the Trust. The key priorities for 2009/10 are:

- The introduction of a new staff performance and development review system.
- Celebrating the Trust's 21<sup>st</sup> anniversary year through an enhanced events programme, and a large public event in August 2009.
- Revising and updating existing health and safety policies and procedures, following a recent audit.
- Commissioning an environmental audit and delivering improvements to reduce the environmental impact of the Trust's work.
- Reviewing and updating the Trust's Woodland Management Plan.
- Refurbishing operational buildings at the Trust's Ham Lane depot.
- External redecoration works to a number of visitor service related buildings at Ferry Meadows.
- A full audit and condition survey of all landscape furniture on the Trust's estate to inform a long term strategy for its improvement.
- Further improvements to the Trust's Visitor Centre to enhance the retail and information experience for visitors.
- The design and production of a new free leaflet for Ferry Meadows and Nene Park.
- A review and update of the Trust's Financial Regulations.

**REPORT OF THE BOARD OF MANAGEMENT (Contd.)  
YEAR ENDED 31 JANUARY 2009**

**Statement of disclosure of information to auditors**

We, the directors of the Trust who held office at the date of approval of these Financial Statements, as set out above, each confirm so far as we are aware, that:

- there is no relevant audit information of which the Trust's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the Trust's auditors are aware of that information.

Signed by order of the Board of Management

**James McCulloch**

Secretary

Approved by the Board on 26 March 2009

### **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NENE PARK TRUST**

We have audited the financial statements of Nene Park Trust for the year ended 31 January 2009 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the charity's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of the Board of Management and Auditors**

As described in the Statement of Board of Management's Responsibilities, the members of the Board of Management (who are also the directors of Nene Park Trust for the purposes of company law) are responsible for the preparation of the Report of the Board of Management and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Board of Management is consistent with the financial statements.

In addition we report to you, if, in our opinion, that charity has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and other transactions is not disclosed.

We read the Report of the Board of Management and consider the implications for our report if we become aware of any apparent misstatements within it.

#### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the judgements made by the Board of Management in the preparation of the financial statements and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 January 2009 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended;
- the financial statements have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the Report of the Board of Management is consistent with the Financial Statements.

#### **Stephenson Smart & Co**

Chartered Accountants and Registered Auditors  
15 Church Walk, Peterborough PE1 2TP

26 March 2009

## NENE PARK TRUST

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### STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) Year ended 31 January 2009

	Note	General Fund £'000	Designated Funds £'000	Total 2009 £'000	Total 2008 £'000
<b>Incoming Resources</b>					
<i>Incoming resources from generated funds</i>					
Trading income		20	-	20	16
Operating income		74	-	74	67
Investment income		597	-	597	529
Property income		632	-	632	561
Income from Endowment held in Connection with Nene Park		294	-	294	276
Endowed income		10	-	10	43
		<hr/>		<hr/>	<hr/>
<b>Total Incoming Resources</b>	<b>2</b>	<b>1,627</b>		<b>1,627</b>	<b>1,492</b>
		<hr/>		<hr/>	<hr/>
<b>Resources Expended</b>					
<i>Costs of generating funds</i>					
Trading costs		12	-	12	8
Operating costs		7	-	7	6
Property management costs		20	-	20	25
Investment management costs		13	-	13	4
<i>Charitable activities</i>					
Park management		1,283	-	1,283	1,005
<i>Governance costs</i>					
		68	-	68	54
		<hr/>		<hr/>	<hr/>
<b>Total Resources Expended</b>	<b>3</b>	<b>1,403</b>		<b>1,403</b>	<b>1,102</b>
		<hr/>		<hr/>	<hr/>
<b>Net Incoming Resources before transfers</b>		<b>224</b>	<b>-</b>	<b>224</b>	<b>390</b>
Transfer to designated funds		(8)	8	-	-
		<hr/>	<hr/>	<hr/>	<hr/>
<b>Net Incoming Resources</b>	<b>5</b>	<b>216</b>	<b>8</b>	<b>224</b>	<b>390</b>

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## NENE PARK TRUST

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### STATEMENT OF FINANCIAL ACTIVITIES (Contd.) (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) Year ended 31 January 2009

	Note	General Fund £'000	Designated Funds £'000	Total 2009 £'000	Total 2008 £'000
<b>Net Incoming Resources</b>	<b>5</b>	<b>216</b>	<b>8</b>	<b>224</b>	<b>390</b>
Realised losses on investment assets		(659)	-	(659)	(34)
<b>Net Incoming Resources including realised losses on investment assets</b>		<b>(443)</b>	<b>8</b>	<b>(435)</b>	<b>356</b>
Unrealised losses on investment assets		(3,276)	-	(3,276)	(719)
<b>Net movement in funds</b>		<b>(3,719)</b>	<b>8</b>	<b>(3,711)</b>	<b>(363)</b>
Funds brought forward 1 February 2008		9,767	7,436	17,203	17,566
Funds carried forward 31 January 2009		6,048	7,444	13,492	17,203

The transfer to designated funds in the year to 31 January 2008 was £178,000

All amounts relate to continuing activities. All gains and losses recognised in the year are included above.

The accompanying notes form part of these accounts

## NENE PARK TRUST

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### BALANCE SHEET As at 31 January 2009

Note		2009 £'000	2008 £'000
	<b>FIXED ASSETS</b>		
7	Tangible assets	797	771
8	Investments	12,912	16,665
		<u>13,709</u>	<u>17,436</u>
	<b>CURRENT ASSETS</b>		
9	Stocks	10	6
10	Debtors	139	100
11	Cash at bank and in hand	107	175
		<u>256</u>	<u>281</u>
12	<b>CREDITORS</b> : Amounts falling due within one year	(101)	(141)
	<b>NET CURRENT ASSETS</b>	155	140
	<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<u>13,864</u>	<u>17,576</u>
13	<b>CREDITORS</b> : Amounts falling due after more than one year	(372)	(373)
	<b>NET ASSETS</b>	<u>13,492</u>	<u>17,203</u>
14	<b>FUNDS</b>		
	<b>Unrestricted Income funds:</b>		
	General Fund – includes revaluation deficit of £1.02m (2008: surplus £2.618m)	6,048	9,767
	Designated Funds	7,444	7,436
		<u>13,492</u>	<u>17,203</u>

The accounts were approved by the Board of Management and authorised for issue on 26 March 2009 and signed on their behalf by:

**P R Hutton OBE**  
Director

The accompanying notes form part of these accounts

## NENE PARK TRUST

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### CASH FLOW STATEMENT Year ended 31 January 2009

Note	2009 £'000	2008 £'000
15(a) <b>Net cash outflow from operating activities</b>	(653)	(351)
15(b) <b>Endowed income and returns on investments</b>	901	848
15(c) <b>Capital expenditure and financial investments</b>	(316)	(429)
15(d) <b>(Decrease)/increase in cash</b>	<u>(68)</u>	<u>68</u>

## NOTES TO THE ACCOUNTS Year ended 31 January 2009

### 1 ACCOUNTING POLICIES

#### 1.1 Basis of preparation

The financial statements have been prepared under the historic cost convention, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice: *Accounting and Reporting by Charities (SORP 2005)* issued in March 2005, applicable UK Accounting Standards and the Companies Act 1985. The principal accounting policies adopted in the preparation of the financial statements are set out below.

#### 1.2 Incoming resources

All incoming resources are included in the Statement of Financial Activities when the Trust is entitled to the income and the amount can be quantified with reasonable accuracy.

**Endowed Income** represents income receivable from an endowment established by Peterborough Development Corporation which is held in Trust by Peterborough City Council for the benefit of Nene Park Trust.

**Income from Endowment held in Connection with Nene Park** represents income receivable from a registered charity of which Nene Park Trust is the sole beneficiary.

#### 1.3 Resources expended

Expenditure is accounted for on an accruals basis. Overhead and other costs not directly attributable to particular functional activity categories are apportioned over the relevant categories on the basis of management estimates.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised at cost.

Depreciation is calculated so as to write off the cost of tangible fixed assets over their estimated useful lives as follows :

Buildings : Leasehold	10-40 years on a straight line basis
Freehold	10-40 years on a straight line basis
Plant and Machinery	25% per annum on reducing balance
Motor Vehicles	25% per annum on reducing balance
Office Equipment	25% per annum on reducing balance

The Trust has not capitalised certain heritage assets as detailed in Note 7 to the accounts.

#### 1.5 Investments

Investments are stated at market value as at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

**NOTES TO THE ACCOUNTS (Contd.)**  
**Year ended 31 January 2009**

**1 ACCOUNTING POLICIES (contd.)**

**1.6 Stock**

Stock consists of purchased good for resale. These are valued on a first in first out basis at the lower of cost and net realisable value.

**1.7 Funds**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Trust and which have not been designated for other purposes.

Designated funds are unrestricted funds earmarked by the Trustees for particular purposes. Details of each designated fund are given within Note 14 of the accounts.

**1.8 Deferred income**

Premiums on long leases have been received, portions of which are being credited to the Statement of Financial Activities over the periods of the leases, on a basis to reflect the diminution in their value.

**1.9 Pension costs**

The Trust administers a group personal pension scheme for the benefit of qualifying employees. The funds of the scheme are separate from the Trust. The pension scheme cost charged to the accounts represents the employer's contributions payable to the fund (see note 17).

**NOTES TO THE ACCOUNTS (Contd.)**  
**Year ended 31 January 2009****2 TOTAL INCOMING RESOURCES****(a) Operating Income**

Operating income represents amounts receivable by the Trust in respect of goods, services and facilities provided during the year, excluding Value Added Tax. The analysis of operating income, all of which arose in the United Kingdom, is as follows :

	<b>2009</b>	<b>2008</b>
	<b>£'000</b>	<b>£'000</b>
Trading income	20	16
Income from property	632	561
Other income	74	67
	<u>726</u>	<u>644</u>

**(b) Interest receivable, investment and endowed income**

Bank interest	3	5
Endowed income	10	43
Income from Endowment held in Connection with Nene Park	294	276
Income from fixed asset investments:		
Dividends	477	480
Interest	117	44
	<u>901</u>	<u>848</u>
<b>Total Incoming Resources</b>	<u>1,627</u>	<u>1,492</u>

**NOTES TO THE ACCOUNTS (Contd.)**  
**Year ended 31 January 2009**

**3 ANALYSIS OF TOTAL RESOURCES EXPENDED**

	<b>Costs of generating funds £'000</b>	<b>Charitable activities £'000</b>	<b>Govern- ance £'000</b>	<b>Total 2009 £'000</b>	<b>Total 2008 £'000</b>
Staff costs	12	624	50	686	581
Professional fees	24	98	16	138	111
Property running costs	-	100	-	100	91
Estate maintenance costs	-	195	-	195	116
Equipment costs	-	52	-	52	50
Goods for resale	12	-	-	12	8
Other costs	4	106	2	112	43
Depreciation	-	107	-	107	95
Loss on disposal of fixed assets	-	1	-	1	7
	<u>52</u>	<u>1,283</u>	<u>68</u>	<u>1,403</u>	<u>1,102</u>

**4 STAFF NUMBERS AND COSTS**

The average number of employees, analysed by function, (excluding Members of the Board of Management) was as follows :

	<b>2009 No.</b>	<b>2008 No.</b>
Direct charitable expenditure	24	22
Management and administration of the charity	4	3
	<u>28</u>	<u>25</u>

The aggregate payroll costs of these persons were as follows :

	<b>£'000</b>	<b>£'000</b>
Wages and salaries	546	453
Social Security costs	50	42
Pension costs	48	44
	<u>644</u>	<u>539</u>
Other staff costs	42	42
	<u>686</u>	<u>581</u>

The number of employees whose emoluments for the year exceeded £60,000 are within the following bands:

	<b>No.</b>	<b>No.</b>
£70,001 to £80,000	1	1

Contributions of £4,650 (2008: £2,779) were made to the personal pension of the above employee.

## NENE PARK TRUST

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### NOTES TO THE ACCOUNTS (Contd.) Year ended 31 January 2009

#### 5 NET INCOMING RESOURCES

	£'000	£'000
<b>This is stated after charging the following :</b>		
Auditors remuneration:		
in their capacity as auditors of Nene Park Trust	10	10
in their capacity as auditors of Endowment held in Connection with Nene Park	1	1
Depreciation of tangible fixed assets	107	95
Loss on disposals of tangible fixed assets	1	7
<b>and after crediting the following :</b>		
Property income	632	561
	<hr/>	<hr/>

The Auditors did not receive fees for any services other than the audit fees as noted above.

Members of the Board of Management act in a trustee capacity and therefore may not receive remuneration. During the year expenses for travel and subsistence totalling £436 was reimbursed to two members of the Board of Management.

#### 6 TAXATION

The Trust is a Registered Charity (Registration Number 800067) and its income, derived from and applied for charitable purposes, is therefore exempt from taxation under section 505(1)(c) of the Income and Corporation Taxes Act 1988.

## NENE PARK TRUST

### NOTES TO THE ACCOUNTS (Contd.) Year ended 31 January 2009

7	TANGIBLE FIXED ASSETS	Land & Buildings £'000	Plant & Machinery £'000	Motor Vehicles £'000	Office Equipment £'000	Total £'000
	<b>Cost</b>					
	At 1 February 2008	808	741	115	158	1,822
	Additions at cost	-	57	77	10	144
	Disposals	-	(28)	(47)	-	(75)
	At 31 January 2009	808	770	145	168	1,891
	<b>Depreciation</b>					
	At 1 February 2008	277	550	78	146	1,051
	Charged in year	19	59	24	5	107
	Eliminated re disposals	-	(26)	(38)	-	(64)
	At 31 January 2009	296	583	64	151	1,094
	<b>Net book value</b>					
	At 31 January 2009	512	187	81	17	797
	At 31 January 2008	531	191	37	12	771

1 The Trust occupies property and buildings known as Nene Park, which is situated in the City of Peterborough, under the provision of a lease between the Trust and the Peterborough Development Corporation dated 23 September 1988. The lease is for a duration of 999 years from 31 March 1988 and includes covenants restricting the use and disposal. No value has been put on the lease in these accounts.

2 The net book value of land and buildings at 31 January 2009 comprised :

Freehold	276
Long leasehold	236
	<hr/>
	512

3 All the fixed assets are held for the use of the charity.

**NOTES TO THE ACCOUNTS (Contd.)**  
**Year ended 31 January 2009**

**8 INVESTMENTS**

	<b>Listed Securities £'000</b>	<b>Cash £'000</b>	<b>Total £'000</b>
Market value at 1 February 2008	14,833	1,832	16,665
Additions	3,622	-	3,622
Disposals	(2,054)	(1,386)	(3,440)
Net unrealised investment losses	(3,276)	-	(3,276)
Net realised investment losses	(659)	-	(659)
Market value at 31 January 2009	<u>12,466</u>	<u>446</u>	<u>12,912</u>
Historical cost as at 31 January 2009	<u>13,486</u>	<u>446</u>	<u>13,932</u>

All securities are listed on the London Stock Exchange.

**Analysis of listed securities at 31 January 2009:**

	<b>£'000</b>
UK Government Stocks	1,987
UK Equities	10,479
	<u>12,466</u>

There are no material restrictions which might apply to the realisation of the above investments.

The following individual investments represent 5% or more of the market value of listed securities:

	<b>£'000</b>
UK Govnt. 2.5% Index-Linked Stock 2013	702
UK Govnt. 5.25% Stock 2012	1,094
Serco Group	659
	<u>          </u>

## NENE PARK TRUST

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### NOTES TO THE ACCOUNTS (Contd.) Year ended 31 January 2009

	2009 £'000	2008 £'000
<b>9 STOCKS</b>		
Goods for resale	10	6
	—	—
<b>10 DEBTORS</b>		
Trade debtors	54	32
Other debtors	48	30
Prepayments	37	38
	—	—
	139	100
	—	—
<b>11 CASH AT BANK AND IN HAND</b>		
Deposit Account	107	175
	—	—
<b>12 CREDITORS : Amounts falling due within one year</b>		
Payments received in advance	58	88
Social Security and other taxes	16	12
Value Added Tax	7	22
Accruals	18	19
Trade creditors	2	-
	—	—
	101	141
	—	—
<b>13 CREDITORS: Amounts falling due after more than one year</b>		
<b>Deferred Income</b>		
Premiums on long leases	372	373
	—	—

## NENE PARK TRUST

### NOTES TO THE ACCOUNTS (Contd.) Year ended 31 January 2009

#### 14 FUNDS

The Trust is limited by guarantee and does not have a Share Capital. The members' liability is limited to £1 each.

Movement on Funds during the year was as follows :

	TOTAL	GENERAL FUND	DESIGNATED FUNDS				Equipment Valuation	Capital Development
			Endowed Income Maintenance	General Property Maintenance	Vehicle and Plant Replacement			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
At 1 February 2008	17,203	9,767	178	4,149	1,033	12	2,064	
Net incoming resources and other recognised gains and losses	(3,711)	(3,711)	-	-	-	-	-	
Transfers in year to designated funds	-	(335)	-	273	62	-	-	
Transfers in year from designated funds	-	327	(178)	(15)	(134)	-	-	
At 31 January 2009	13,492	6,048	-	4,407	961	12	2,064	

**Endowed Income Maintenance Fund** - protects the Trust from significant falls in income which may arise when major works are carried out on those endowed properties held by Nene Park Endowment Properties. Following the disposal of those properties this Fund is no longer required.

**General Property Maintenance Fund** - reflects the Trust's liability to maintain the landscape, structures and buildings of Nene Park in accordance with a planned programme of works.

**Vehicle and Plant Replacement Fund** - reflects the Trust's liability to replace its equipment in accordance with a planned replacement programme.

**Capital Development Fund** - reflects the Trust's anticipated liabilities for development of the Park's facilities.

## NENE PARK TRUST

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### NOTES TO THE ACCOUNTS (Contd.) Year ended 31 January 2009

	2009 £'000	2008 £'000
<b>15 NOTES TO THE CASH FLOW STATEMENT</b>		
<b>(a) Reconciliation of operating income to net cash outflow from operating activities</b>		
Net incoming resources before transfers to designated funds	224	390
Investment income	(597)	(529)
Endowed income	(10)	(43)
Income from Endowment held in Connection with Nene Park	(294)	(276)
<b>Operating deficit</b>	<b>(677)</b>	<b>(458)</b>
Depreciation	107	95
Loss on disposals of tangible fixed assets	1	7
(Increase)/decrease in stock	(4)	7
(Increase) in debtors	(39)	(36)
(Decrease)/increase in creditors	(41)	34
	<u>(653)</u>	<u>(351)</u>
<b>(b) Endowed income and returns on investments</b>		
Interest received	3	5
Investment income	594	524
Endowed income	10	43
Income from Endowment held in Connection with Nene Park	294	276
	<u>901</u>	<u>848</u>
<b>(c) Capital expenditure and financial investments</b>		
Payments to acquire tangible fixed assets	(144)	(114)
Receipts from disposals of tangible fixed assets	10	5
Funds invested	(182)	(320)
	<u>(316)</u>	<u>(429)</u>
<b>(d) Analysis of changes in cash</b>		
Balance at 1 February 2008	175	107
Net cash (outflow)/inflow	(68)	68
Balance at 31 January 2009	<u>107</u>	<u>175</u>

**NOTES TO THE ACCOUNTS (Contd.)**  
**Year ended 31 January 2009**

**16 CAPITAL COMMITMENTS**

There was no capital expenditure authorised and contracted for at the end of the year (2008: Nil).

**17 PENSION SCHEME**

The Trust administers a Group Personal Pension Plan with Norwich Union Life and Pensions Limited.

The Trust has also designated a stakeholder pension scheme with Norwich Union Life and Pensions Limited.

Contributions made during the year by the employer amounted to £47,697 (2008: £44,030).

**18 RELATED PARTY TRANSACTIONS**

Nene Park Trust is the corporate trustee of Endowment held in Connection with Nene Park, a charity established by a Scheme dated 26 January 2001 and registered with the Charity Commission, number 1085421. The object of this charity is to advance the charitable purpose of Nene Park Trust.

During the year the Trust received £294,492 (2008: £276,491) from Endowment held in Connection with Nene Park.

**19 TRANSACTIONS WITH MEMBERS OF THE BOARD OF MANAGEMENT**

During the year a rent payment of £765 was made under a lease of Nene Way to a company in which Sir Philip Naylor-Leyland Bt, a member of the Board of Management, had an interest.

Also during the year Natural England, a corporate member of the Board of Management, leased a property from the Trust at a market rent of £17,950 per annum.